El Paso Independent School District Tom Lea Elementary School 2023-2024 Formative Review

Accountability Rating: B



Board Approval Date: October 17, 2023

Mission Statement

In partnership with our diverse school community, we believe in developing well-rounded students by providing high-quality, authentic learning experiences that cultivate critical thinkers and problem solvers. (rev. December 2023)

Vision

Tom Lea is committed to fostering a love for learning and achieving academic excellence in a safe learning environment. (rev. December 2023)

Core Beliefs

Be respectful. | Be responsible. | Be safe. | Be positive.

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Goals

Goal 1: WHOLE CHILD DEVELOPMENT Tom Lea Elementary School fosters learning environments for the whole child to thrive.

Performance Objective 1: By June 2024, Tom Lea Elementary will create a culture where each student is supported by caring adults as measured by an employee, student, and parent culture climate survey.

High Priority

Evaluation Data Sources: CK-12 Survey

Strategy 1 Details		Rev	iews	
Strategy 1: In the 2023-2024 School Year, Tom Lea will develop & implement quarterly surveys to gather input from		Formative		
teachers, students & parents.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Create a deeper impact and connection between the campus and the school community by implementing scaled feedback surveys that provide data on the school climate.				
Staff Responsible for Monitoring: Parent Engagement Liaison (PEL), Instructional Leadership Team (ILT), Teachers	50%	60%		
Title I:				
2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
Strategy 2 Details		Rev	iews	
Strategy 2: In the 2023-2024 School Year, Tom Lea will host monthly events that build community.		Formative		Summative
Strategy's Expected Result/Impact: Create a deeper impact and connection between the campus and the school community by hosting events that build community amongst stakeholders.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: Parent Engagement (PEL), Military Family Liaisons (MFL) & Principal/AP's (Leadership Team)	50%	60%		
ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 1				

Strategy 3 Details				
Strategy 3: In the 2023-2024 School Year, Tom Lea will utilize site-based decision member (SBDM) committees to review		Formative		Summative
and provide input on processes to adapt & innovate according to feedback.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improved and targeted feedback from stakeholders as measured in school climate surveys, focused agendas & committee decision implementation. Staff Responsible for Monitoring: ILT, SBDM Committee Chairpersons, SBDM Members	55%	60%		
Title I: 2.4 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 1				
No Progress Continue/Modify	X Discon	tinue		

Performance Objective 2: By June 2024, Tom Lea Elementary will increase PK-5th grade student participation in UIL, extra-curricular, co-curricular activities at all levels by 5% as reflected in the number of students participating and the number of activities offered.

High Priority

Evaluation Data Sources: Tracking tool with monthly participation numbers by activity type offered

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year, Tom Lea will implement a tracking tool to monitor participation in activities		Formative		Summative
offered.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Create a baseline of participation of all student activity participation.				
Staff Responsible for Monitoring: ILT, UIL/Club Sponsors & Wellness Team	50%	60%		
Title I:				
2.5				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2				

Strategy 2 Details		Reviews		
Strategy 2: In the 2023-2024 School Year, Tom Lea will increase the options of activities made available to students to		Formative		Summative
create student interest from PK-5th.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase enrichment & extra-curricular opportunities across grade levels and monitor monthly participation.				
Staff Responsible for Monitoring: ILT, Campus Improvement Team (CIT), Teachers, UIL/Club Sponsors & Wellness Team	50%	60%		
Title I:				
2.5				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2				
Strategy 3 Details		Rev	iews	
Strategy 3: In the 2023-2024 School Year, Tom Lea will increase the participation of club sponsors and parent volunteers		Formative		Summative
to facilitate student activities.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: More community & monthly activities	000	Jan	Iviai	June
Staff Responsible for Monitoring: ILT, PEL, Coaches, Teachers/Staff & Volunteers	50%	60%		
Title I:				
2.5				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 2				
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 3: By June 2024, Tom Lea Elementary will create an integrated system of school supports, extended learning opportunities and community partnerships by increasing K-5th extended learning opportunities as evidenced in a higher number of students participating in intercession, before/after-school tutoring, and intramural activities.

High Priority

Evaluation Data Sources: Campus tracking tool

Strategy 1 Details		Rev	iews	
Strategy 1: In the 2023-2024 School Year, Tom Lea will increase participation in tutoring & intercession.		Formative		Summative
Strategy's Expected Result/Impact: Targeted support for students and attainment of HB4545 / HB1416 hours of accelerated instruction.	Oct	Jan	Mar	June
Staff Responsible for Monitoring: ILT & Teachers	55%	65%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities: Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3				
Strategy 2 Details		<u> </u>		
Strategy 2: In the 2023-2024 School Year, Tom Lea will focus on coordinated school health & intramural sports by		Rev Formative		Summative
participating in student fitness assessments and intramural sports.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Participation of students in intramural & health-related activities at school.	- Ott	oun	17141	June
Staff Responsible for Monitoring: Leadership Team, Wellness Committee, Campus Intramurals Coordinator	50%	70%		
ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3				
Strategy 3 Details		Rev	iews	
Strategy 3: In the 2023-2024 School Year, Tom Lea will have an accessible calendar & various communication means of		Formative	T	Summative
activity offerings shared monthly. Strategy's Expected Result/Impact: More connected & involvement community	Oct	Jan	Mar	June
Staff Responsible for Monitoring: ILT, PEL, Military Family Liaison (MFL)				
Stan Responsible for Monitoring: 1L1, PEL, Minitary Family Liaison (MFL)	50%	60%		
Title I:				
4.2				
- ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 3				
No Progress Accomplished — Continue/Modify	X Discor	ntinue	l	1

Performance Objective 4: By June 2024, Tom Lea Elementary will build mindsets, healthy habits, and skills that strengthen students' social, emotional and academic competence by ensuring Principal and academic support team PBIS/SEL fidelity walkthrough data meets all established percentages for schoolwide behavior expectations, classrooms procedures and instruction, and student and staff awareness in 70% of all classrooms.

High Priority

Evaluation Data Sources: Bi-weekly tracking tool and feedback loops for teachers

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year, Tom Lea will utilize the PBIS Committee to assess tiered student support,		Formative		
implementation, and progress. Strategy's Expected Result/Impact: Less disciplinary incidents, OSS, ISS, other placements. Staff Responsible for Monitoring: Leadership Team, Counselors, PBIS Committee & Teachers Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 4	Oct 40%	Jan 50%	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: In the 2023-2024 School Year, Tom Lea will implement PBIS Learning Walks including feedback shared with teachers with a focus on fidelity to the campus Core Values & PBIS Matrix. Strategy's Expected Result/Impact: Improvement in behavior management and teacher knowledge of classroom strategies. Staff Responsible for Monitoring: ILT, Counselors & PBIS Committee Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 4	Oct 30%	Jan 50%	Mar	Summative June

Strategy 3 Details		Reviews		
Strategy 3: In the 2023-2024 School Year, Tom Lea will honor students for Brave Bull of the Month. Students selected will	Formative			Summative
be recognized on a bulletin board and their names will be announced at the End of Nine Weeks Pep Rally.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Consistency in self-management, reduced behavior incidents and a common language for behavior implementation. Staff Responsible for Monitoring: ILT, Counselors & Teachers	50%	60%		
Title I: 2.5 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L1 Whole Child (Culture & Climate) 4				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 5: By June 2024, Tom Lea Elementary will implement meaningful, engaging practices that develop students' ability to manage and own their behavior as measured by a reduction of all discipline referrals, ISS, OSS, Disciplinary Removal for all student groups by 10% (from 59 incidents to 53) and overall discipline incident decrease of 15% (from 127 incidents to 120 incidents).

High Priority

Evaluation Data Sources: OnPoint Discipline Action Summary Reports

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year, Tom Lea will review monthly discipline reports and data through PBIS		Formative		Summative
meetings.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Data-driven supports and analysis of trends. Staff Responsible for Monitoring: Leadership Team & PBIS Committee	40%	50%		
Title I:	40%	30%		
2.5, 2.6 - ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L1 Whole Child (Culture & Climate) 5				

Strategy 2 Details		Rev	iews		
Strategy 2: In the 2023-2024 School Year, Tom Lea will provide targeted Guidance & Counseling lessons to build social		Formative			
skills and character development.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Student survey/response, student self-reflection trends					
Staff Responsible for Monitoring: Leadership Team & Counselors	50%	60%			
Title I:					
2.5					
- TEA Priorities:					
Connect high school to career and college					
- ESF Levers:					
Lever 3: Positive School Culture					
Prioritized Needs: L1 Whole Child (Culture & Climate) 5					
Strategy 3 Details		Rev	iews		
Strategy 3: In the 2023-2024 School Year, Tom Lea will offer parent education & sessions on discipline trends and the		Formative		Summative	
Student Code of Conduct.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Parent awareness of campus expectations.	Ott	Jan	IVIAI	June	
Staff Responsible for Monitoring: Leadership Team, PEL, MFL	50%	60%			
Title I:					
4.2					
- ESF Levers:					
Lever 3: Positive School Culture					
Prioritized Needs: L1 Whole Child (Culture & Climate) 5					
No Progress Accomplished — Continue/Modify	X Discon	tinue			

Goal 2: ACADEMIC EXCELLENCE Tom Lea Elementary empowers all learners to excel in current and future pursuits.

Performance Objective 1: By June 2024, Tom Lea Elementary will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team curriculum fidelity walkthrough data meeting all established percentages for rigor, instructional model, and scope and sequence for reading language arts, math, science, and social studies instruction in 70% of all classrooms.

High Priority

Evaluation Data Sources: 9 week assessment, STAAR interim, unit assessments, Diagnostics: Ready, MAPs

Strategy 1 Details		Rev	iews	
Strategy 1: In the 2023-2024 School Year, all teachers at Tom Lea will provide problem-solving strategies and skills		Formative		
lessons to address math standards through new math curriculum resources and develop engaging science lessons with STEM Scopes to include the necessary supplies, manipulative, lab materials, and toner for teachers to print assignments for	Oct	Jan	Mar	June
students. This includes all necessary supplies and resources to provide high-quality instruction aligned to the new				
curriculum (inclusive of Great Minds professional development through Eureka Math & the CAMT Conference).	50%	60%		
Strategy's Expected Result/Impact: Implementation of a high quality curriculum in all classrooms				
Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Leadership Team				
Title I:				
2.4, 2.6				
- TEA Priorities: Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
Funding Sources: General Supplies - 211 ESEA Title I Part A (Campus) - 211.11.6399.178.24.801.178 - \$7,009, Testing Materials - 211 ESEA Title I Part A (Campus) - 211.11.6339.178.24.801.178 - \$1,000, Staff Development (Great Minds) - 211 ESEA Title I Part A (Campus) - 211.13.6299.178.24.801.178 - \$2,600, Staff Development (Registration out of Town) - 211 ESEA Title I Part A (Campus) - 211.13.6411.178.24.801.178 - \$1,791				
Strategy 2 Details		Rev	iews	
Strategy 2: In the 2023-2024 School Year, all teachers at Tom Lea will provide explicit comprehension instruction in social		Formative		Summative
studies and language arts that addresses the ELAR/SLAR standards through new curriculum (Amplify) and the social	Oct	Jan	Mar	June
studies TEKS through Studies Weekly curriculum. This includes all necessary supplies and resources in order to provide		Jan	IVIAI	June
high-quality instruction aligned to new curriculum.	50%	60%		
Strategy's Expected Result/Impact: Implementation of a high quality curriculum in all the classrooms	3076	0070		
Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Leadership Team				
Title I:				
2.4, 2.6				
- ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1				
Funding Sources: General Supplies - 185 SCE (Campus) - 185.11.6399.178.30.000.178 - \$16,700, General Supplies - 211 ESEA Title I Part A (Campus) - 211.11.6399.178.24.801.178 - \$14,000, Reading Materials - 211 ESEA Title I Part A (Campus) - 211.11.6329.178.24.801.178 - \$2,426, Testing Materials - 211 ESEA Title I Part A (Campus) - 211.11.6339.178.24.801.178 - \$1,000				

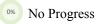
Strategy 3 Details		Revi	iews	
Strategy 3: In the 2023-2024 School Year, teachers will analyze data from assessments, MAPS, and student work to drive	Formative			Summative
instruction, differentiate instruction, and develop intervention strategies in order to improve instruction for all of our subgroups and continually analyze interventions/tutoring needed (ELL/At Risk/ED/SPED/GT and Tier II and Tier III	Oct	Jan	Mar	June
students.). The iReady program will be utilized to provide targeted support and differentiated instruction at the level needed to support academic growth. Strategy's Expected Result/Impact: Instruction will be student center to meet their academic needs Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, Leadership Team	50%	60%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 1 Funding Sources: 211-11-6126-178-24-100-1788 - 211 ESEA Title I Part A (Campus) - \$10,000, Staff Development (Curriculum Associates) - 211 ESEA Title I Part A (Campus) - 211.13.6299.178.24.801.178 - \$2,600, General Supplies (iReady Licenses) - 185 SCE (Campus) - 185.11.6399.178.30.000.178 - \$8,600				
No Progress Continue/Modify	X Discon	tinue		1

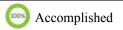
Goal 2: ACADEMIC EXCELLENCE Tom Lea Elementary empowers all learners to excel in current and future pursuits.

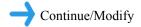
Performance Objective 2: By June 2024, Tom Lea Elementary will develop and implement a guaranteed and viable student-centered District curriculum as measured by Principal and academic support team dual language fidelity walkthrough data meeting all established percentages for instructional model, classroom environment and instruction, and language acquisition in 70% of all classrooms with a dual language program.

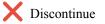
High Priority

Strategy 1 Details				
Strategy 1: In the 2023-2024 School Year, Tom Lea will implement the MTSS and RTI processes and meet with teachers		Formative		Summative
to discuss students who are struggling to include EB students in dual language classrooms.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Dual language instruction fidelity and higher language acquisition Staff Responsible for Monitoring: CTCs, Leadership Team, Teachers, Interventionists	50%	55%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math				
Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2				
Strategy 2 Details		Rev	iews	•
Strategy 2: In the 2023-2024 School Year, Tom Lea will teachers in dual language classrooms will collaborate and get the	Formative			Summative
support needed to include necessary supplies/resources in order to provide high-quality instruction aligned to the new curriculum.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Dual language instruction fidelity and higher language acquisition Staff Responsible for Monitoring: Dual language teachers, Leadership Team, CTCs	40%	60%		
Title I:				
2.4, 2.5, 2.6 Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2				
Strategy 3 Details		Rev	iews	
Strategy 3: In the 2023-2024 School Year, Tom Lea Instructional leadership team (ILT) will conduct classroom visits to		Formative		Summative
ensure fidelity and rigor in classroom instruction, increasing alignment across the campus and providing necessary feedback, support, and materials for specific needs in the classrooms to include dual language fidelity in dual language classrooms.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Walkthroughs & Learning walks will reflect that 100% of teachers demonstrate rigorous learning in all content areas Staff Responsible for Monitoring: Leadership Team, Interventionists, CTCs, Teachers	45%	60%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Curriculum, Instruction, Assessment) 2				









Goal 2: ACADEMIC EXCELLENCE Tom Lea Elementary empowers all learners to excel in current and future pursuits.

Performance Objective 3: By June 2024, Tom Lea Elementary will Increase student achievement outcomes as measured by an increase in Domain 1 Student Achievement STAAR results from 57% to 61%.

High Priority

Evaluation Data Sources: Spring 2024 STAAR data

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year, Tom Lea students in grades 3rd-5th will be assessed in reading and math using			Summative	
common assessments and/or district-created assessments for each 9-week grading period.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Track student growth and increase in student achievement				
Staff Responsible for Monitoring: Teachers, CTCs, Leadership Team	40%	60%		
Title I:				
2.4				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1				

Strategy 2 Details		Revi	iews				
Strategy 2: In the 2023-2024 School Year, Tom Lea teachers in K-2 will assess all students using MAPs at BOY, MOY		Formative		Summative			
and EOY and progress monitor students every month using progress monitoring tools.	Oct	Jan	Mar	June			
Strategy's Expected Result/Impact: track student growth and increase in student achievement							
Staff Responsible for Monitoring: Teachers, CTCs, Leadership Team	45%	75%					
Title I:							
2.4							
- TEA Priorities:							
Build a foundation of reading and math							
- ESF Levers:							
Lever 5: Effective Instruction							
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1							
Strategy 3 Details	Reviews			Reviews			1
Strategy 3: In the 2023-2024 School Year, all students at Tom Lea will receive a daily 45-minute WIN (intervention) block		Formative		Summative			
that will address their specific academic needs and support from designated staff to include classroom teachers, interventionists, and support staff.	Oct	Jan	Mar	June			
Strategy's Expected Result/Impact: Targeted support, student growth and increase in student achievement							
Staff Responsible for Monitoring: Leadership Team, Teachers, CTCs, Interventionists	55%	60%					
Start Responsible for Montoring. Deadership Team, Teachers, CTCs, Interventionists							
Title I:							
2.4, 2.5, 2.6							
- TEA Priorities:							
Build a foundation of reading and math							
- ESF Levers:							
Lever 5: Effective Instruction							
Prioritized Needs: L2 Academic Excellence (Student Achievement) 1							
No Progress Accomplished — Continue/Modify	X Discon	tinue		·			
Two riogress recomplished Continue/Woully	Discon	illac					

Goal 2: ACADEMIC EXCELLENCE Tom Lea Elementary empowers all learners to excel in current and future pursuits.

Performance Objective 4: By June 2024, Tom Lea Elementary will Increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" Grade level or above on STAAR reading will increase from 70% to 73% with all student groups meeting board approved metrics. [HB3]

High Priority

HB3 Goal

Evaluation Data Sources: Spring 2024 STAAR Data

Strategy 1 Details		Rev	iews	
Strategy 1: In the 2023-2024 School Year, Tom Lea will maintain a library collection to provide updated resources for the		Formative		Summative
Standard Based Curriculum and campus initiatives. The librarian provides weekly lessons, opens the library before and after school for student check-out out and conducts monthly after-school parent engagement activities that encourage literacy. Create 21st-century learning and reading environments throughout the library. Strategy's Expected Result/Impact: Increase library book circulation and independent student reading Staff Responsible for Monitoring: Librarian, Teachers, ILT	Oct 40%	Jan 60%	Mar	June
Title I: 2.4, 2.5 - TEA Priorities: Connect high school to career and college - ESF Levers: Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 2				
Strategy 2 Details		Rev	iews	•
Strategy 2: In the 2023-2024 School Year, Tom Lea teachers will collaborate and create engaging lessons utilizing the		Formative		Summative
ELAR standards and high-quality materials during 90-minute grade-level PLCs to meet the needs of all students. Strategy's Expected Result/Impact: Increase in student achievement in reading Staff Responsible for Monitoring: Teachers, CTCs, Leadership Team Title I: 2.4 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 2	Oct 50%	Jan 60%	Mar	June

Strategy 3 Details	Reviews			
Strategy 3: In the 2023-2024 School Year, Tom Lea teachers will provide instruction that addresses the needs of all		Formative		Summative
students including strong Tier I instruction and Tier II and Tier III instruction for struggling students along with extended learning opportunities for GT students in reading	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase student achievement in Reading Staff Responsible for Monitoring: ILT, Teachers, Interventionists, CTCs, GT Administrator, GT Committee	40%	60%		
Title I: 2.4, 2.5, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 2				
No Progress Continue/Modify	X Discon	tinue		•

Goal 2: ACADEMIC EXCELLENCE Tom Lea Elementary empowers all learners to excel in current and future pursuits.

Performance Objective 5: By June 2024, Tom Lea Elementary will increase student achievement outcomes as measured by the percent of 3rd grade students that score "Meets" grade level or above on STAAR math will increase from 60% to 63% with all student groups meeting board-approved metrics. [HB3]

High Priority

HB3 Goal

Evaluation Data Sources: Spring 2024 Data

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year, Tom Lea teachers will collaborate and create engaging lessons utilizing the		Formative		Summative
Math standards and high-quality materials during 90-minute grade-level PLCs to meet the needs of all students.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase in student achievement in Math				1 0 1 1 1 1
Staff Responsible for Monitoring: Teachers, CTCs, ILT	50%	60%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				
Strategy 2 Details		Rev	iews	
Strategy 2: In the 2023-2024 School Year, Tom Lea teachers will provide instruction that addresses the needs of all		Formative		Summative
students to include strong Tier I instruction and Tier II and Tier III instruction for struggling students along with extended learning opportunities for GT students in Math	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase student achievement in Math				
Staff Responsible for Monitoring: ILT, Teachers, CTCs, GT Administrator, GT Committee, Interventionist	50%	60%		
Title I:				
2.4, 2.5, 2.6				
- TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				

Strategy 3 Details				
Strategy 3: In the 2023-2024 School Year Tom Lea will enhance math standard-based curriculum in the classroom by		Formative		Summative
providing math manipulatives and any other necessary instructional materials required for rigorous math instruction, including resources for parents & hosted Math Nights.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase student achievement in math Staff Responsible for Monitoring: Teachers, CTCs, Interventionists, ILT	50%	60%		
Title I: 2.4, 4.2 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L2 Academic Excellence (Student Achievement) 3				
No Progress Continue/Modify	X Discon	tinue		

Goal 3: DESTINATION DISTRICT Tom Lea Elementary solidifies its position as El Paso's destination district.

Performance Objective 1: By June 2024, Tom Lea Elementary will stabilize enrollment by increasing the number of new students enrolling or transferring back to Tom Lea Elementary by 1% (from 96 students to 97 students).

High Priority

Evaluation Data Sources: longitudinal enrollment data from Tableau

Strategy 1 Details		Reviews		
Strategy 1: In the 2023-2024 School Year, Tom Lea will provide an exit survey to parents withdrawing their students and	Formative		Summative	
follow up on the feedback given by parents.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Maintain the student enrollment Staff Responsible for Monitoring: Administrators, PEIMS clerk, office staff Title I: 4.2	40%	50%		
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1				

Strategy 2 Details		Reviews			
Strategy 2: In the 2023-2024 School Year, Tom Lea enrollment data will be given to the administration quarterly to be		Formative		Summative	
analyzed and determine enrollment patterns for the campus.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Maintain student enrollment					
Staff Responsible for Monitoring: PEIMS Clerk, Leadership Team	50%	60%			
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention &Prof. Dev) 1					
Strategy 3 Details		Rev	iews		
Strategy 3: In the 2023-2024 School Year Tom Lea will highlight campus events, programs, and extracurricular activities	Formative			Summative	
through social media to promote new student enrollment	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase student enrollment					
Staff Responsible for Monitoring: ILT, Teachers, Parent Engagement Liaison, Military Engagement Liaison	50%	60%			
Title I:					
2.5					
- TEA Priorities:					
Recruit, support, retain teachers and principals					
- ESF Levers: Lever 3: Positive School Culture					
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 1					
No Progress Continue/Modify	X Discon	tinue			

Goal 3: DESTINATION DISTRICT Tom Lea Elementary solidifies its position as El Paso's destination district.

Performance Objective 2: By June 2024, Tom Lea Elementary will attract and retain top talent by implementing an employee recruiting, retention, and professional development plan designed to ensure 100% filled positions.

High Priority

Evaluation Data Sources: TAPR reports

Strategy 1 Details				
Strategy 1: In the 2023-2024 School Year, Tom Lea will provide biweekly professional development to address the needs		Formative		Summative
of the campus and support scheduled professional development as needed to ensure the specific needs of teachers in all	Oct	Jan	Mar	June
curricular areas are addressed including Reading, Math, Science and Social Studies inclusive of all materials needed to support the professional development.				
Strategy's Expected Result/Impact: Retain teachers and teacher will be equipped to fulfill expectations	50%	60%		
Staff Responsible for Monitoring: Leadership Team, CTCs				
Title I: 2.4, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 2: Strategic Staffing				
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2				
Funding Sources: Reading Materials - 211 ESEA Title I Part A (Campus) - 211.13.6329.178.24.801.178 - \$1,000				
Strategy 2 Details		Revi	iews	
Strategy 2: In the 2023-2024 School Year, Tom Lea will design biweekly 90 minute PLC blocks to allow for teacher		Formative		Summative
collaboration and most effective implementation of the new curriculum.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Equip and empower teachers to meet the needs of all students	000	o an	17141	June
Staff Responsible for Monitoring: CTCs, ILT, Teachers	50%	60%		
Title I:				
2.4, 2.6				
- TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 2: Strategic Staffing Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2				
				1

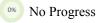
Strategy 3 Details		Rev	iews	
Strategy 3: In the 2023-2024 School Year Tom Lea will participate in all district job fairs and community events to recruit		Formative		Summative
and share campus information.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase employee recruitment				
Staff Responsible for Monitoring: Leadership Team	50%	60%		
	30%	00%		
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers: Lever 2: Strategic Staffing				
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2				
Strategy 4 Details		Rev	iews	l
Strategy 4: In the 2023-2024 School Year Tom Lea teachers and administrators will attend out-of-town conferences, and		Formative		Summative
any virtual training professional development to support the professional learning of teachers and administrators.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Teachers will learn new strategies to support new assessments and curriculum	341		1,141	- June
Staff Responsible for Monitoring: Teachers, ILT	2004	FOO		
	30%	50%		
Title I:				
2.4, 2.5				
- ESF Levers:				
Lever 2: Strategic Staffing				
Prioritized Needs: L3 Destination District (Staff Recruitment, Retention & Prof. Dev) 2				
No Progress 100% Accomplished Continue/Modify	X Discon	timus		
No Progress Continue/Modify	Discon	unue		

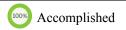
Goal 3: DESTINATION DISTRICT Tom Lea Elementary solidifies its position as El Paso's destination district.

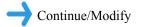
Performance Objective 3: By June 2024, Tom Lea Elementary will expand the integration of 21st-century learning and innovation skills by developing and implementing an instructional technology focus.

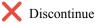
High Priority

Strategy 1 Details		Reviews			
Strategy 1: In the 2023-2024 School Year Tom Lea will ensure that all students have a dependable device to access		Formative		Summative	
technology (K-2 iPads, 3-5 MacBooks) by issuing and tracking devices.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Be a one to one device campus					
Staff Responsible for Monitoring: Leadership Team, IT personnel	60%	70%			
Title I:					
2.4, 2.5					
- TEA Priorities:					
Connect high school to career and college					
Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1					
Strategy 2 Details		Revi	iews		
Strategy 2: In the 2023-2024 School Year, Tom Lea will expand 21st-century technology integration and blended learning	Formative			Summative	
by purchasing technology-related equipment or software needed for daily instruction in classrooms and/or through the library/media program.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increase of technology resources available for classrooms					
Staff Responsible for Monitoring: CTCs & Leadership Team	40%	50%			
T:41. I.					
Title I: 2.4, 2.5					
- ESF Levers:					
Lever 5: Effective Instruction					
Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1					
Funding Sources: Technology Equipment - 211 ESEA Title I Part A (Campus) - 211.11.6395.178.24.801.178 -					
\$1,000, Library General Supplies - 211 ESEA Title I Part A (Campus) - 211.12.6399.178.24.801.178 - \$500					
Strategy 3 Details		Revi	iews		
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide technology professional development and support along		Formative		Summative	
with monitoring the implementation of technology in the classroom.	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increased technology integration, usage & engagement in classrooms					
Staff Responsible for Monitoring: CTCs, Instructional Technology Specialist, Teachers	40%	50%			
Title I:					
2.4, 2.5					
- TEA Priorities:					
Recruit, support, retain teachers and principals					
- ESF Levers: Lever 2: Strategic Staffing					
Lever 2: Strategic Statting					
Prioritized Needs: L3 Destination District (Perceptions, Facilities, Programs, Technology) 1					









Goal 4: CULTURE OF ACCOUNTABILITY Tom Lea Elementary cultivates a culture of transparency, care, and service.

Performance Objective 1: By June 2024, Tom Lea Elementary will foster a welcoming and safe environment where all students feel supported resulting in an increase student attendance rate from 94.23% to 96%.

High Priority

Evaluation Data Sources: Attendance

Strategy 1 Details		Revi	iews	
Strategy 1: In the 2023-2024 School Year, Tom Lea will have monthly recognitions for attendance goals and provide		Formative		Summative
incentives resulting in an increase in our attendance average. Strategy's Expected Result/Impact: Increased student attendance Staff Responsible for Monitoring: Attendance clerk, Teachers, Attendance Committee, Leadership Team Title I: 2.5, 2.6 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1	Oct 40%	Jan 50%	Mar	June
Strategy 2 Details		Revi	iews	
Strategy 2: In the 2023-2024 School Year, the Tom Lea Administration will collaborate with the parents of students with		Formative		Summative
three or more absences as documented on the Student Attendance card and the attendance committee will review data in an effort to reduce the number of absences.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Improve attendance by proactively monitoring trends and motivating students. Staff Responsible for Monitoring: Assistant Principal, Attendance Clerk & Attendance Committee	40%	60%		
Title I: 2.5, 2.6 Digital IN 1 1 1 4 C 14				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1				

Strategy 3 Details		Rev	iews	
Strategy 3: In the 2023-2024 School Year, Tom Lea will implement an attendance bulletin board with each class attendance		Formative		Summative
rate updated weekly in order to build a culture around the importance of attending school in an effort to increase the attendance rate at the end of the year.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Classroom accountability for attendance Staff Responsible for Monitoring: Attendance clerk & Teacher, Leadership Team	30%	50%		
Title I:				
2.5, 2.6 - ESF Levers: Lever 3: Positive School Culture				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 1				
No Progress Continue/Modify	X Discon	tinue		

Goal 4: CULTURE OF ACCOUNTABILITY Tom Lea Elementary cultivates a culture of transparency, care, and service.

Performance Objective 2: By June 2024, Tom Lea Elementary will foster a welcoming and safe environment where all families and communities feel supported as well as increase the level of accountability by ensuring the school offers all required community events.

High Priority

Strategy 1 Details	Reviews			
Strategy 1: In the 2023-2024 School Year Tom Lea will have fidelity to safety protocols that promote a safe school		Formative		Summative
environment including scheduled drills, safety training, and routine interior/exterior checks.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Safer school building and well-being of all students and staff. Staff Responsible for Monitoring: Leadership Team, Safety Committee & Teachers	40%	50%		
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 2				

Strategy 2 Details		Rev	iews	
Strategy 2: In the 2023-2024 School Year, Tom Lea will conduct academic, enrichment, military-connected, and holiday		Formative		Summative
celebrations in order to engage our families and develop a culture of unity.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased offerings and opportunities for families to participate in Staff Responsible for Monitoring: Parent Engagement Liaison, Military Family Liaison, Office Staff, CTCs/Interventionists, Departments	50%	60%		
Title I: 2.5, 4.2 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 2				
Funding Sources: E4 Culture of Accountability (Parent & Community Engagement) 2 Funding Sources: General Supplies - 211 ESEA Title I Part A (Campus) - 211.61.6399.178.24.801.178 - \$500, Misc. Operating Costs - 211 ESEA Title I Part A (Campus) - 211.61.6499.178.24.801.178 - \$500				
Strategy 3 Details		Rev	iews	•
Strategy 3: In the 2023-2024 School Year, Tom Lea will conduct Conversation Cafe monthly. During these meetings, we		Formative		Summative
will present information on our programs, discuss concerns, and problem-solve. These meetings will also be conducted virtually to allow for maximum participation.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increased parent input & participation Staff Responsible for Monitoring: Leadership Team, PEL, MFL	40%	60%		
Title I:				
2.5, 4.2 - ESF Levers:				
Lever 3: Positive School Culture				
Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 2				
No Progress Continue/Modify	X Discon	tinue	L	1

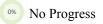
Goal 4: CULTURE OF ACCOUNTABILITY Tom Lea Elementary cultivates a culture of transparency, care, and service.

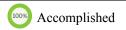
Performance Objective 3: By June 2024, Tom Lea Elementary will implement a two-way communication plan designed to increase the number and quality of opportunities to engage, inform, train, and gather input from family and community stakeholders as measured 2 times per year with 50% response rate) and Let's Talk Platform.

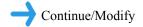
High Priority

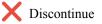
Evaluation Data Sources: Survey responses

Strategy 1 Details		Rev	iews			
Strategy 1: In the 2023-2024 School Year, Tom Lea will provide parental workshops every other month that address Title I		Formative		Summative		
guidelines and various topics of interest in order to increase parental capacity in helping with student achievement. During these workshops, refreshments and healthy snacks will be made available to parents.	Oct	Jan	Mar	June		
Strategy's Expected Result/Impact: Establish parent compact & parent policy; increased opportunities to increase parent participation & information shared	50%	60%				
Staff Responsible for Monitoring: Parent Engagement Liaison, Leadership Team						
Title I: 2.5, 4.1, 4.2 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 3						
Strategy 2 Details		Rev	iews			
Strategy 2: In the 2023-2024 School Year, Tom Lea will Implement a consistent communication protocol for all parent		Formative		Summative		
information that includes the school website, Class Dojo & social media posts. Strategy's Expected Result/Impact: Increased two-way communication Staff Responsible for Monitoring: ILT, Teachers Title I: 2.5, 4.2 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 3	Oct 50%	Jan 60%	Mar	June		
Strategy 3 Details		Rev	iews	•		
Strategy 3: In the 2023-2024 School Year, Tom Lea will utilize school community surveys that will be implemented quarterly to gather information from parents to continually promote better service to all stakeholders.	0.4	Formative		Summative		
Strategy's Expected Result/Impact: Increased stakeholder/customer satisfaction Staff Responsible for Monitoring: Leadership Team, PEL, MFL Title I: 2.5, 4.2 - ESF Levers: Lever 3: Positive School Culture Prioritized Needs: L4 Culture of Accountability (Parent & Community Engagement) 3	Oct 40%	Jan 50%	Mar	June		









Goal 5: EQUITY BY DESIGN Tom Lea Elementary champions a targeted approach to universal access and system equity.

Performance Objective 1: By June 2024, Tom Lea Elementary will foster equitable access to opportunities and eliminating barriers as measured by a reduction in the percentage of long-term Emergent Bilinguals achieving Beginning on TELPAS Composite from 15% to 10 %; reduction in percentage achieving Intermediate on TELPAS composite from 40% to 35%; as well as reduce the number of Emergent Bilinguals achieving Beginning on TELPAS reading from 32% to 27%.

High Priority

Strategy 1 Details		Reviews		
Strategy 1: In the 2023-2024 School Year, Tom Lea teachers will use data such as iReady and MAPs to document, monitor,		Formative		Summative
and adjust instructional strategies in ELLevation and in the classrooms for their EB students.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: Increase content and language proficiency of EB students				
Staff Responsible for Monitoring: Teachers, LPAC administrator and team, LPAC clerk	50%	60%		
Title I:				
2.4, 2.6				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction				
Prioritized Needs: L5 Equity by Design (Demographics) 1				

Strategy 2 Details		Revi	iews	
Strategy 2: In the 2023-2024 School Year, Tom Lea teachers will monitor and evaluate students quarterly on listening,		Formative		Summative
speaking, reading and writing using the TELPAS rubric and released practiced tests. This data will be discussed during monthly LPAC meetings. Data will be used to address the Plan of Action.	Oct	Jan	Mar	June
Strategy's Expected Result/Impact: EB students to increase performance on TELPAS Advanced Composite Score Staff Responsible for Monitoring: All teachers with EL students, Assistant Principal, LPAC Clerk, LPAC Committee	50%	60%		
Title I: 2.4, 2.6, 4.2 - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments, Lever 5: Effective Instruction Prioritized Needs: L5 Equity by Design (Demographics) 1				
Start and 2 Date 1.	Reviews			
Strategy 3 Details		Revi	iews	
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to		Formative	lews	Summative
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to support their students, along with data points of their student's progress to increase language proficiency.	Oct		Mar	Summative June
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to support their students, along with data points of their student's progress to increase language proficiency. Strategy's Expected Result/Impact: Increase EB parent knowledge and tools to support students at home Staff Responsible for Monitoring: LPAC administrator, teachers, LPAC clerk and committee	Oct 40%	Formative		
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to support their students, along with data points of their student's progress to increase language proficiency. Strategy's Expected Result/Impact: Increase EB parent knowledge and tools to support students at home		Formative Jan		
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to support their students, along with data points of their student's progress to increase language proficiency. Strategy's Expected Result/Impact: Increase EB parent knowledge and tools to support students at home Staff Responsible for Monitoring: LPAC administrator, teachers, LPAC clerk and committee Title I: 2.4, 2.6, 4.2		Formative Jan		
Strategy 3: In the 2023-2024 School Year, Tom Lea will provide parents of EB students with resources and information to support their students, along with data points of their student's progress to increase language proficiency. Strategy's Expected Result/Impact: Increase EB parent knowledge and tools to support students at home Staff Responsible for Monitoring: LPAC administrator, teachers, LPAC clerk and committee Title I: 2.4, 2.6, 4.2 - ESF Levers:		Formative Jan		